### The 3rd Annual PECC Finance Conference

### Institution-Building in a World of Free and Volatile Capital Flows: PECC Perspectives

Sheraton Santiago Hotel & Convention Center, Santiago, Chile June 20-21, 2004

#### **Session I**

Issues and Challenges of the International Financial Architecture from the Asia-Pacific Perspective

# Crisis Prevention: Domestic Policy Framework and International Financial Architecture

### Sergio Lehmann

Head of International Analysis and Financial Operation Central Bank of Chile

### Crisis Prevention: Domestic Policy Framework and International Financial Architecture

Sergio Lehmann B. Head of International Analysis Central Bank of Chile

PECC Finance Forum June 2004, Santiago, Chile

Intro	duction	n	
Introduction			

### Introduction

- The benefits of being increasingly more integrated, certainly exceed the costs.
- However, a more globalized economy (trade and finance) exhibit more exposure to external shocks.
- Factors to be considered, among others:
  - Volatility of capital flows
  - Financial contagion
  - Trade world economic cycle
  - Commodity prices

3

### Introduction

- Capital flows allow the financing of additional investment at a lower cost, promoting higher growth rates.
- Capital flows may also facilitate the transfer of new technologies and ease access to foreign export markets.
- They may also increase the competitiveness and accelerate the development of domestic capital markets.
- Allow consumption smoothing.

### Introduction

- But capital flows can also cause trouble:
  - Overheating (large CAD and/or surge in prices);
  - Asset price bubbles;
  - Lead to excessive risk taking in the financial sector (over lending to risky sectors and debt overhang in the private & public sector).
- And since capital flows are highly volatile, the recipient country becomes prone to suffer from contagion and herd behavior.

.

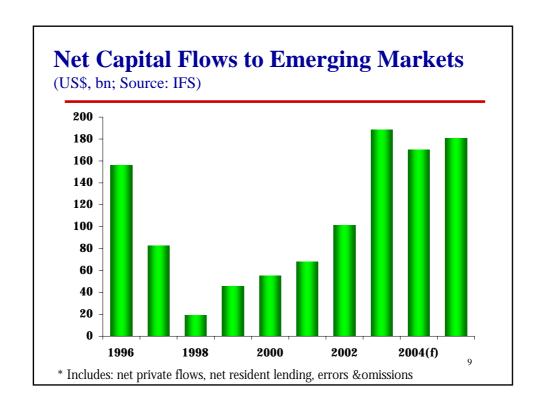
### Introduction

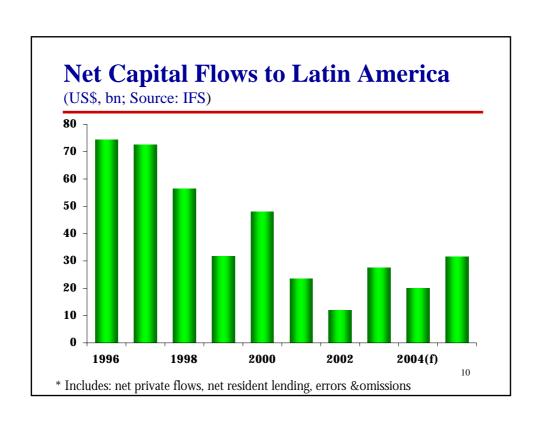
- How to confront external shocks?
- Focus in crisis prevention.
- Dimensions to be considered:
  - Conform an adequate domestic policy framework
  - Strong international financial architecture
- Future challenge:
  - Macroeconomic Hedging

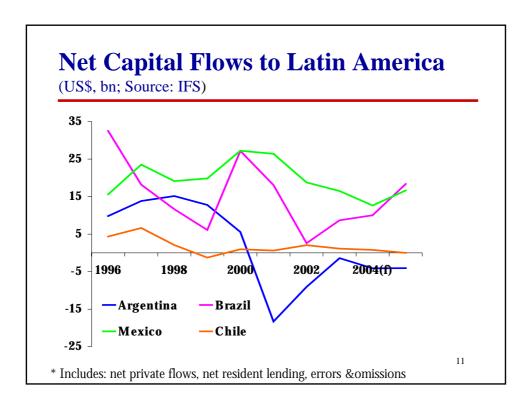
### **How to Manage Capital Flows**

### **How to Manage Capital Flows**

- The challenge is how to take advantage of the benefits of capital inflows but, at the same time, limit potential risks.
- Costs associated to crises are high. Factors behind them are associated to liquidity constraints and not long-term solvency problems.







### **How to Manage Capital Flows**

- Capital mobility amplifies the effects of domestic inconsistencies or distortions.
  - Unsustainable fixed exchange rates
  - Excessive risks taking in the financial sector
  - Excessive indebtedness of the public sector.
- Supply of international capital flows is in itself volatile, and also sensitive to contagion and herd behavior.

### **How to Manage Capital Flows**

- The first line of defense comprises:
  - Sound macro policies –with no inconsistencies among them– supported by robust institutions;
  - Strong financial sector supported by adequate supervision and market discipline;
  - Deep financial markets capable of allocating and diversifying risks effectively.
- Complementary dimension: international financial architecture.

13

### **Domestic Policy Framework**

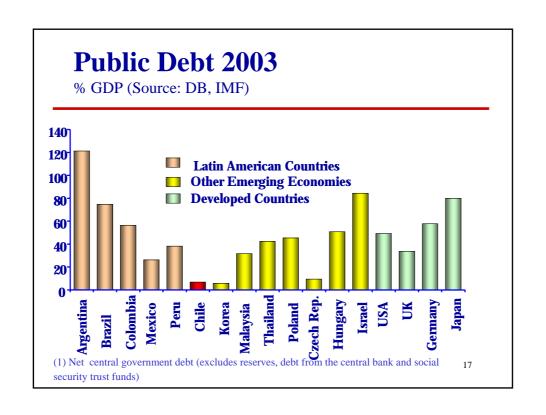
### **Policy Framework**

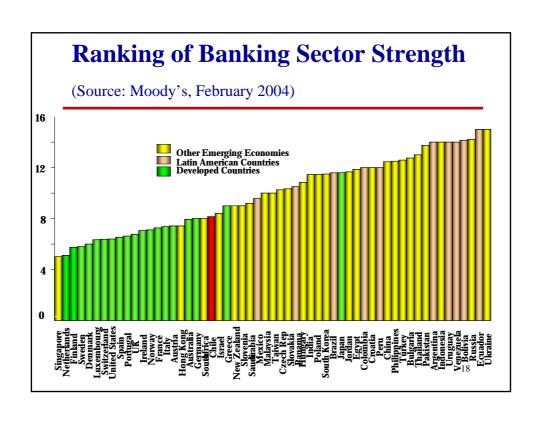
- To open the Capital Account successfully, countries require building a sound policy framework and developing strong institutions:
  - Establish a solid banking system;
  - Attain and maintain fiscal solvency;
  - Achieve an adequate level of trade diversification;
  - Invest in developing a credible monetary policy framework;
  - Set a credible and sustainable exchange rate regime supported by an adequate level of reserves.

15

### **Policy Framework**

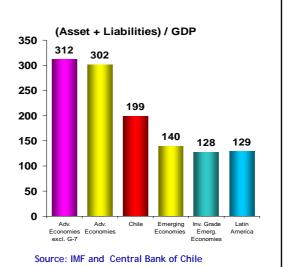
- Such policy and institutional framework avoids inconsistencies between foreign exchange and monetary policy, and contains risk taking in both the private and the public sector.
- It is worth noting that credibility regarding the sustainability of policies gives more room to maneuver in the short run.
- And more room to maneuver reduces the costs of adjustments in case of adverse shocks.





### **Financial Integration**

- Financial integration is measured as foreign assets plus external liabilities as a proportion of GDP.
- Developed countries exhibit higher financial integration.
- Empirical evidence shows that financial strength increases with integration.



### **Financial Integration**

- Develop strong and credible institutions.
  - Rules, enforcement mechanisms, and organizations that shape the functioning of markets.
- Transparency and good practices.

# International Financial Architecture

### **International Financial Architecture**

- Certainly, healthy domestic policies should be complemented with progress in strengthening the international financial architecture
- Dimensions to be analyzed:
  - Crisis prevention
  - Crisis resolution
- But, considering high costs of crises and the fact that the main factors behind them are liquidity constraints and not long term solvency problems.
  - focus on crisis prevention

# **Crisis Prevention Assessing Vulnerabilities**

- A crucial element of crisis prevention is the assessment of vulnerability and risks
- Self-assessments and evaluations made by International Financial Institutions
  - Financial Stability Report (the Central Bank of Chile, July 2004)
  - IMF/World Bank surveillance: Article IV; Report on the Observance of Standards and Codes -ROSCs; FSAP; Special Data Dissemination Standards-SDDS.

23

# **Crisis Prevention Assessing Vulnerabilities**

- Regional financial institutions provide a regional perspective.
- Surveillance should also include technical assistance in order to adopt strong, credible, healthy and transpartent policy framework.

# **Crisis Prevention: Standard and Codes**

- The development of codes involving good practices is central in crisis prevention.
  - SDDS Data dissemination standards
  - Code of good practices on fiscal transparency
  - Transparency in monetary and financial policies
  - Banking and insurance supervision
  - Payment system
  - Corporate governance
  - Accounting standards
  - Standards on auditing

25

## **Crisis Prevention: Standard and Codes**

- Open participation in the process of formulating standards has proven to be important.
  - Countries in different stages of development can point out which standards are the most relevant to them
  - Sense of ownership, which facilitates their promotion and implementation at home.

# **Crisis Prevention:** Financing Facilities

- Credit Contingency Line, CCL, promoted by the IMF, did not have the acceptance expected. Main reasons:
  - Signaling problems
  - High cost
  - Low flexibility
  - Existence of alternative facilities
- However financing facilities that can help prevent balance of payment crises are needed.

# **Crisis Prevention:** Financing Facilities

- Then, we must define financing facilities, which need to be flexible in terms of timing and amounts available.
- In addition, flexible Credit Lines must favor countries that have adopted healthy policies.
- Limit moral hazard problems.

### **Crisis Resolution**

- An economic crisis may occur. The current process for debt restructuring takes longer, is more damaging to the country and less predictable than it should be.
- The inclusion by an increasing number of countries of CACs in new debt issues should be welcomed, specially when initiatives like the SDRM turned out to be difficult to implement.

29

### **Crisis Resolution**

- We are in a transition period and not all bonds include CACs. Thus, countries might still have difficulties in restructuring their debt in case of crisis.
- Aggregation Problems. In case of an eventual necessity to restructure the debt, persist the problem of aggregation.
- Indeed, we could have the coexistence of diverse objectives, defined under different jurisdictions and instruments, including bank credits or commercial credits.

### **Crisis Resolution**

- Official external financing should be available in case of crisis.
- It is crucial to assure success in reforms that must accompany a restructuring process.
- IMF exceptional access to resources should be complemented with funds from other official bilateral& multilateral sources.

31

### **Role of Private Sector**

- Private sector must be involved.
  - Has promoted the inclusion of CACs in new debt issuance
  - Elaboration of the voluntary Code of Conduct, is a step in the right direction.
    - Crisis Prevention Phase: Sound policies; adherence to Standards and Codes.
    - Crisis Management Phase. Economic reforms, debt restructure.

# Concluding Remarks

### **Concluding Remarks**

- Crisis resolution has proven important, but we should change the debate towards crisis prevention.
- Crisis prevention starts at home, with a healthy, strong and credible macroeconomic and financial policy framework.
- The challenge is achieving political consensus to take necessary actions under favorable conditions to face adverse shocks well prepared.

### **Concluding Remarks**

- The international community can help by creating the right incentives for countries to advance by themselves in in the crisis prevention process.
- Participation of both private and public sector in the elaboration of a crisis prevention framework is crucial.
- Progress has been made after Asian crises, but a lot of work remains to be done.

3

### **Concluding Remarks**

- Future Challenges: Complementary measures may be focus on developing a strategy for macroeconomic hedging.
- For this purpose we may explore two complementary approaches:
  - Management of international reserves. In case of adverse shocks, portfolio return should increase.
  - Insurance commodity prices, economic cycle.

### Crisis Prevention: Domestic Policy Framework and International Financial Architecture

Sergio Lehmann B. Head of International Analysis Central Bank of Chile

PECC Finance Forum June 2004, Santiago, Chile