TOTAL WATER MANAGEMENT TRENDS AND ADVANCES

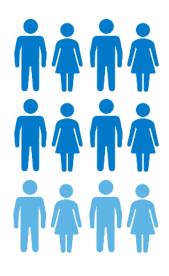
ALBERT SAMUELA APEC ENVIRONMENTAL SERVICES WORKSHOP HANOI, 11 MAY 2017

ECOLAB



WATER: GLOBAL CONTEXT

Macro trends shaping the future



POPULATION GROWTH

50% MORE PEOPLE by 2050, with most growth in emerging markets





AGING POPULATION

in EMEA, Japan, and China will shift CONSUMER BEHAVIOR; Drive HEALTHCARE



RISE OF THE **MILLENNIAL** CONSUMER

Socially-conscious, less BRAND-LOYAL,

more tech savvy

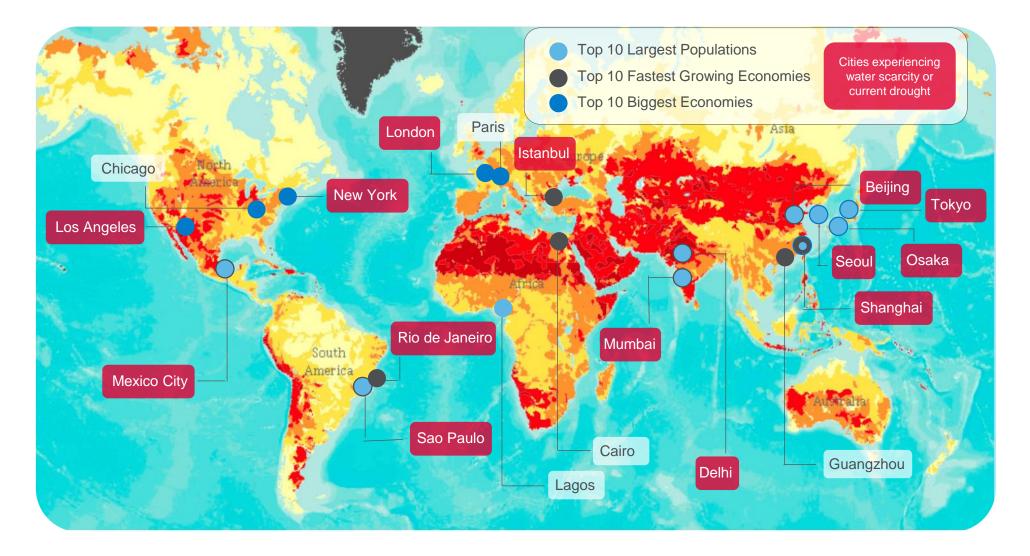
Water-Energy-Food Nexus







Water Scarcity's Global Impact : World's Biggest Economies at Risk



Source: UN.org., World Water Development Report 4. World Water Assessment Programme (WWAP), March 2012.

World's Water Inventory

97.5% = SALT VS. WATER

2.5% = FRESH WATER

glaciers, ice caps

groundwater

lakes, rivers, ice/snow 1.72%

.75%

.03%

Water crisis making International headlines

The Washington Post	lor EINIANCIAL TUNES de
Southwest braces as Lake Mead water levels drop	sit FINAINCIAL TIMES am tet, tur Nestlé warns water scarcity
arom ingum del	^{ng} lit. me 'more urgent' than climate change
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Water woes	force big brewers to tighten the tap
Ior Sao Paulo Told to Cut Water mipsum dolor sit Sit Sao Paulo Told to Cut Water mipsum dolor sit Int or Risk Running Out in 100 Days tlacin Ing THE WALL STREET Int California Drought Sque State Considers Regulat Use for First Time	HREAT LOOMS OVER INDIA

A Top Global Risk

The global water crisis rose to a top-three risk for **impact** and **likelihood** in 2014 according to the World Economic Forum Global Risk Report

APCO

No.	Global Risk
1	Fiscal crises in key economies
2	Structurally high unemployment/underemployment
3	Water crises
4	Severe income disparity
5	Failure of climate change mitigation and adaptation
6	Greater incidence of extreme weather events (e.g. floods, storms, fires)
7	Global governance failure
8	Food crises
9	Failure of a major financial mechanism/institution
10	Profound political and social instability

Industry is second-largest consumer



70% Agriculture



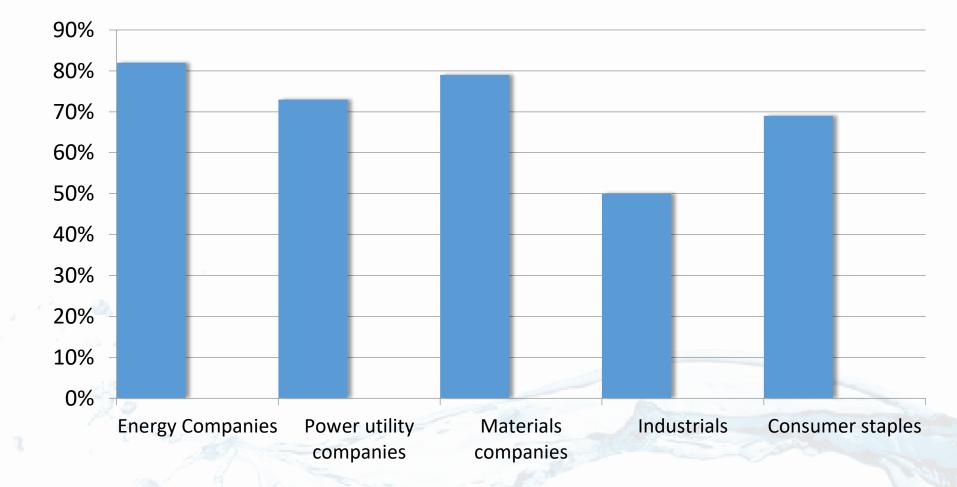




Source: World Water Assessment Programme

Water risks rising across sectors

Global companies identify water as a substantive risk to business operations



Source: CDP Water Report, 2013 (survey of 180 Global 500 companies)

Significant business impact

In 2015, the global water crisis was cited as the number-one **business risk** for impact



70% of companies surveyed identify water as a substantive business risk

Global Water Crisis impact upon **US-based Fortune 500 companies**:



face reputational risks

affects their decisions on 80% where to locate facilities

60%

affects business growth and profitability within five years

> SOURCES: World Economic Forum 2013 CDP Water Report Bridging Concern with Action: Are US Companies Prepared for Looming Water Challenges?, Pacific Institute and VOX Global 2014 survey of US-based Fortune 500 companies

Global players setting aggressive goals



By 2020, safely return to communities and nature an amount of water equal to what is used in finished beverages and their production



Cut total water intake by 30% by 2020, compared to 2010 baseline

Cargill 2015 goal to improve freshwater efficiency by 5%

ConAgra Foods

Intends to cut water use per pound of product by 20% by 2020, compared to a 2008 baseline

HYATT.

Goal to reduce water consumption per guest night by 25% by 2020, 30% in water-stressed areas



Aims to reduce direct water withdrawal per ton of product by 40% by 2015, compared to 2005 baseline

🖇 🔊 🗛

Further reduce water consumption 20 percent per occupied room by 2020 from a 2007 baseline



Committed to "zero-discharge" operations as a critical part of a long-term target to build a resource-saving and no-emission management enterprise



15% improvement in water use by 2015 as compared to 2011



20% reduction in fresh water use by 2015, compared with 2006



2020 target to reduce water intensity by 15% from 2011 levels



Water-use-per-vehicle reduction goal of 30% from 2009 to 2015

Global Industry Market Drivers THE IMPORTANCE OF PROPER WATER MANAGEMENT



Proper WATER MANAGEMENT impacts key industry drivers and trends:

COST REDUCTION

PERFORMANCE

DISCHARGE COMPLIANCE

BRAND ENHANCEMENT

SOLVING COMPLEX WATER CHALLENGES





A new way to factor water risks into business decisions



Assess

water scarcity risks at site and/or enterprise level

Understand

the full value of water to your business

Calculate

potential revenue at risk

Quantify

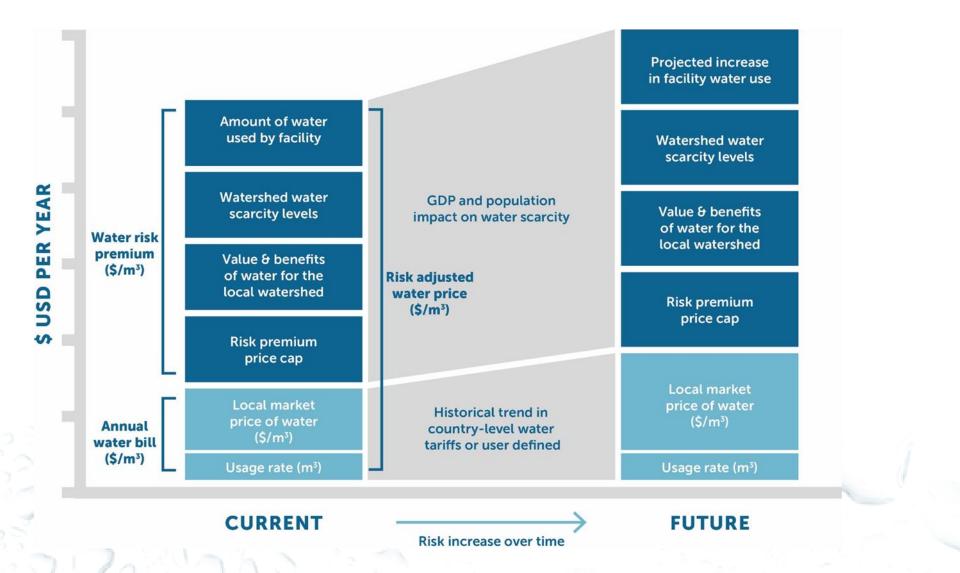
water risks in financial terms that make business sense

First-of-its-kind

Publicly available

No cost

Water Risk Monetizer CALCULATING THE FULL VALUE OF WATER



INCORPORATE a risk-adjusted cost of water and potential revenue loss into analysis

MAKE THE CASE for proactive water management strategies

IDENTIFY operations/locations at greatest risk

MONETIZE rate of return for water management improvement projects

SELECT where and how to increase production or meet demand in new regions

WATER RISK MONETIZER

Water Bak Monalizer About • Resources Contact

Informing better business decisions.

The Write Has Monetizer provides actionable information to help businesses understand and quantit water related risks in financial forms to inform decision that analysis growth and anthence the inform of communities. Yaking and anthence the inform

ster Risk Monetizer

THE MONETIZATION OF RISK

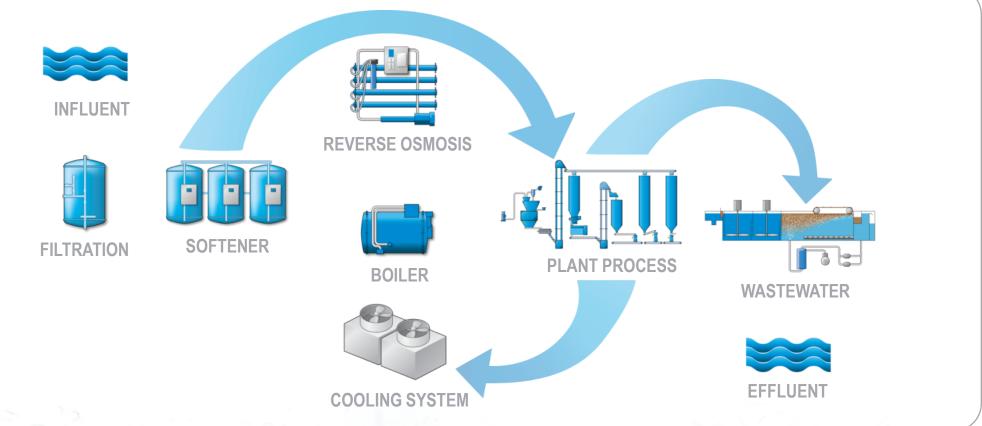
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www.WaterRiskMonetizer.com

Total Plant Assessment

FROM INFLUENT TO EFFLUENT ACROSS OPERATIONS



REDUCE | **REUSE** | **RECYCLE**

Impact Virtually 100% of the Water in a Plant

We help facilities do more with less

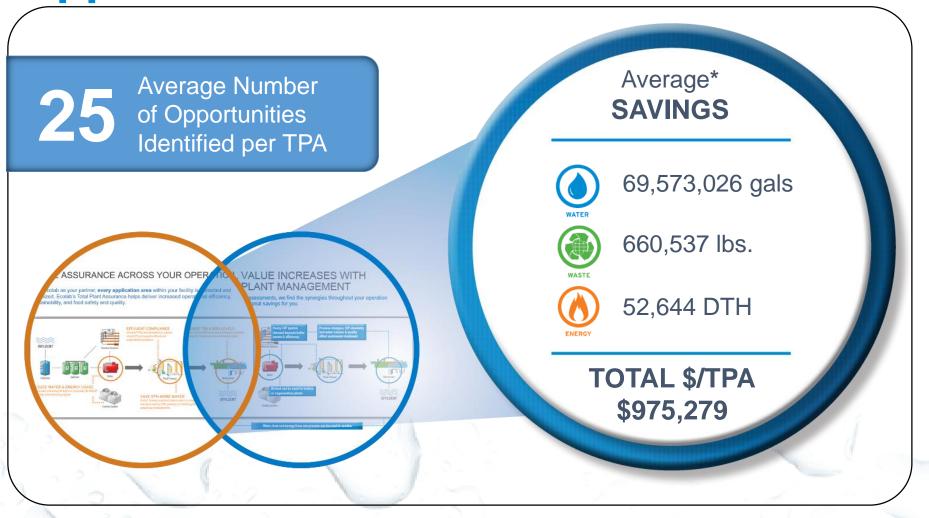
- Use less water, reuse and recycle
- Increase operational efficiency
- **Reduce** total cost of operation

- Protect and extend asset life
- Meet environmental and other regulations
- **Protect** health and safety



Ecolab is First in the World to Receive Alliance for Water Stewardship Standard Certification

Water reduction strategies can uncover huge savings opportunities



*TPAs conducted at nearly 200 F&B manufacturing and processing facilities in over 20 countries has provided Ecolab with robust information on industry averages

Approach

SINGLE APPLICATION



REDUCE WATER CONSUMPTION UP TO 25%

BETWEEN APPLICATIONS



REUSE REDUCE WATER CONSUMPTION **UP TO 50%**

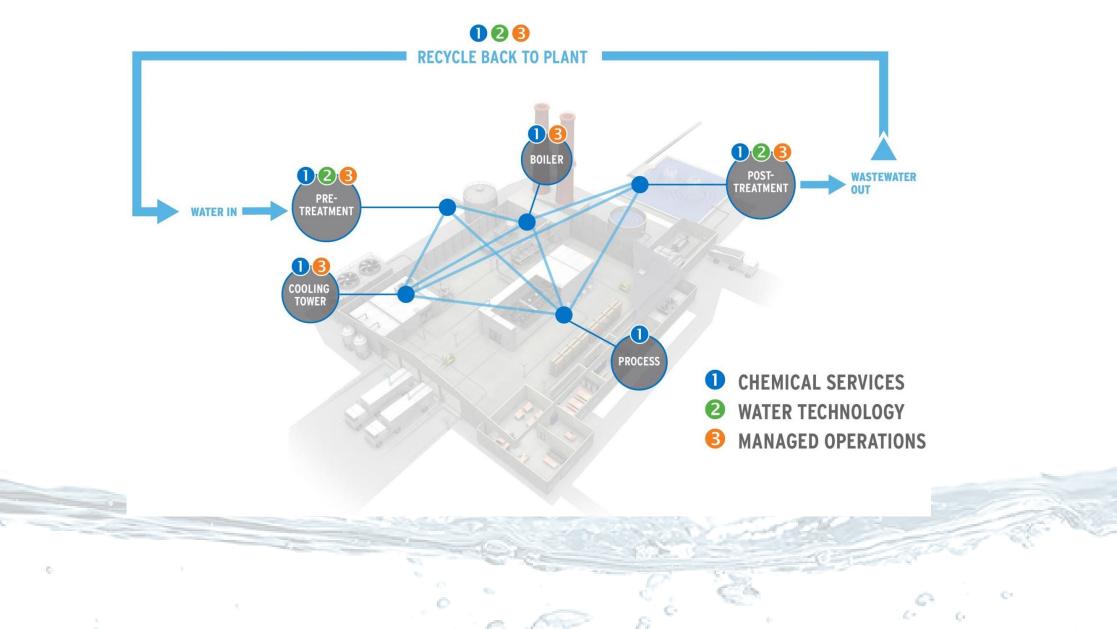
POST-TREATMENT RECYCLE



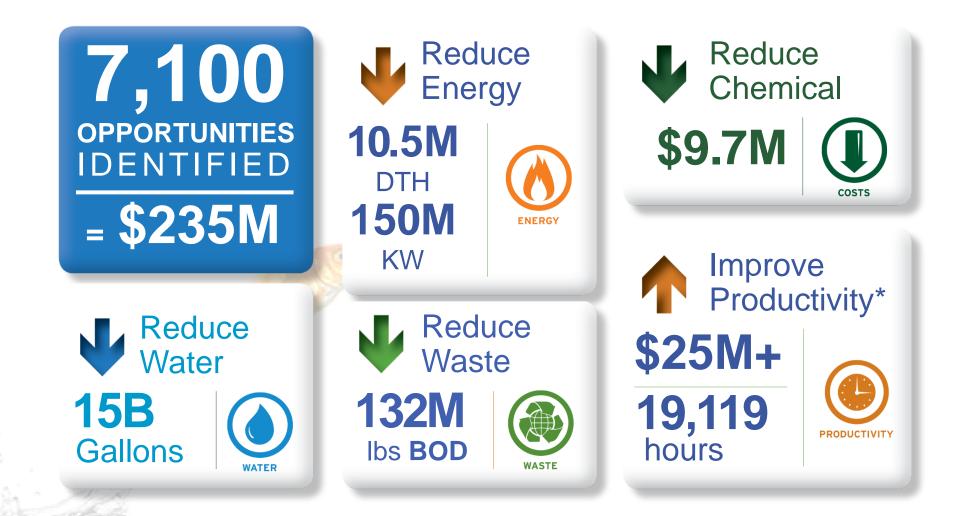
REDUCE WATER CONSUMPTION UP TO 100%

R1+R2+R3=ZLD

End to end water solutions



IMPACT - 250 TPAs – 25 ECONOMIES

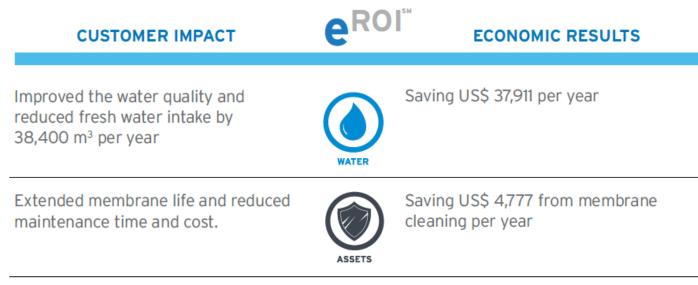


*Asset protection, production increases, cost avoidances, revenue increases, etc.

e ROI SM	CUSTOMER IMPACT COUNTER	Products & Services V Sustainabilit	TEC	HNOLOGY TRASAR™ Technolo Ing Water	
			gallons		^ 5
			gallons		<u> </u>
	OUR 3D TRASAR™ TE COOLIN	CHNOLOGY FOR	water		
1	COOLIN	IG WATER SAVED		ır	 ✓ OF <l< td=""></l<>
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nalco.ecolab.com

Case Study AUTOMOTIVE PLANT – GREATER CHINA The Nalco Water Integrated Membrane Solution saves water and improves membrane life for Reverse Osmosis system in wastewater recycle application of an automotive plant in China



eROI is our exponential value: the combined outcomes of improved performance, operational efficiency and sustainable impact delivered through our services and programs.



Case Study POWER PLANT –INDONESIA

Nalco Water Chemical Management Services saves more than US\$ 250,000 in Total Cost of Operations for a Major Coal-Fired Power Plant in Indonesia

ENVIRONMENTAL INDICATORS



ECONOMIC RESULTS

Reducing the total SWRO consumable

part cost by 77%, US\$ 150,310

Reduced cleaning frequency by 75% from 4 times per year to once per year

Reduced membrane replacement frequency by extending operation lifespan from 3 years to 10 years

Reduced chemical consumption by 33,840 kgs

Reduced wastewater discharge volume by 120m3 due to lower cleaning frequency



ASSETS

Reducing chemical cost by 2.3%, US\$ 3,800 per year

Saving wastewater treatment cost by US\$ 25,000 per year

eROI is our exponential value: the combined outcomes of improved performance, operational efficiency and sustainable impact delivered through our services and programs.





PRODUCTION & MANUFACTURING

UNILEVER – NORTH AMERICA



- Installation of more than 50 3D TRASAR[®] Technology units worldwide will help Unilever factories monitor water use across cooling water, boilers, membranes and dissolved air flotation (DAF) unit operations
- Projected savings of more than 150,000 cubic meters of water yearover-year

"At our Henderson, Nevada, plant that produces Breyer's ice cream, we have seen a 39 percent decrease in water use in three of our cooling towers. As a result, **our facility won a Water Hero Award by the Water Conservation Coalition.** We have made significant reductions to the total volume of water extracted for use since 1995 and **partners like Ecolab help us deliver even more water savings**."

- Neal Saiz, Safety, Health & Environment Director, North America

"The world's water company addressing the

world's water challenges"

through

TOTAL WATER MANAGEMENT





Thank you

BACKUP SLIDES



Ecolab is the global leader in water, hygiene and energy technologies and services; providing and protecting what is vital: clean water, safe food, abundant energy and healthy environments.

- Founded in 1923
- Headquartered in St. Paul, Minnesota
- Fortune 500 company
- 47,000 employees
- Serving customers in more than 1 million locations in 171 countries
- \$14 billion in annual sales

NALC Water

An Ecolab Company

Nalco Water is the global division of Ecolab dedicated to help institutional, industrial and water process customers meet business objectives that are impacted by water and other vital resource constraints.



Increased Attention on Water Needed to Produce Everyday Products





